Florida Gaming Control Commission

Public Meeting

September 21, 2023

FLORIDA GAMING CONTROL COMMISSION

RULE DEVELOPMENT WORKSHOP

PRESENT:

Louis Trombetta, Executive Director Florida Gaming Control Commission

Joseph Dillmore, Division Director Division of Pari-Mutuel Wagering

Ross Marshman, Esquire, General Counsel Florida Gaming Control Commission

Elizabeth Stinson, Esquire Florida Gaming Control Commission

Dennis Chen, Miami-Dade County Slot Operations Manager Florida Gaming Control Commission

DATE: Thursday, September 21, 2023

TIME: 9:00 a.m. - 9:54 a.m.

PLACE: Florida Agency for Healthcare Administration

1400 West Commercial Boulevard Fort Lauderdale, Florida 33309

Stenographically Reported by: Thomas N. Sevier, RPR, FPR-C

Job No. 329010

Page 2 1 Thereupon, 2 the following proceedings began at 9:00 a.m.: 3 MS. STINSON: Good morning. My name is Elizabeth Stinson. I'm going to be the moderator 4 for this Rule Development Workshop pertaining to 5 cashless wagering and the rules in Chapter 6 7 75-14.001, 75-14.016, 75-14.022, 14.047, 14.054, 14.072, and 14.076. 8 With me at this workshop are Louis Trombetta, 9 10 the Executive Director of the Florida Gaming Control Commission; Ross Marshman, the General 11 Counsel; Joe Dillmore, the Division Director for 12 the Division of Pari-Mutuel Wagering; and Dennis 13 Chen, Slot Operations Manager for Miami-Dade. 14 And first we're going to have opening remarks 15 by Executive Director Lou Trombetta. 16 17 Thank you, everybody, for MR. TROMBETTA: 18 coming here today. As was just said, this is a 19 Rule Workshop, kind of the first step in the 20 process of learning and going down the road of 21 cashless wagering in the state. 22 During COVID I know a lot of you reached out 23 to me personally and asked me about the ability to use cashless at your facilities. You know, since 24 then we've had additional conversations. 25

Page 3 And, you know, Adam -- I've done 1 Adam in the room. 2. my job in trying to learn not just from Adam, from other providers of cashless systems. 3 So I'm happy to see everybody here and realize 4 5 that this is something that means something to vou-all. The Commissioners are not here. But they 6 also wanted to be responsive to requests from the 8 industry. This is a workshop, first step. 9 We are here 10 to solicit input, get feedback, and really just kind of hear about how you-all see this happening 11 12 and what you're actually expecting and asking the State to authorize. Rule-making process is 13 somewhat lengthy or can be lengthy. We do not have 14 15 draft language at this time. Our plan is to get feedback from you-all; 16 based on that feedback, kind of come up with some 17 18 type of draft; and, hopefully, move into the 19 proposed rule-making phase where we would actually 20 draft language; and then have another meeting, 21 essentially, and get feedback on that language. 2.2 And then only after that will it be adopted. 23 So we're still kind of far away. But we are interested in feedback that we get. We have a 24 25 court reporter here today. Once I turn it over to

Page 4 you, please be cognizant of the court reporter. 1 2 Any kind of acronyms that, you know, might be common for the industry, it would help to kind of 3 say them in full. You should also identify 4 5 yourself before you begin speaking, name and who you're representing or working with or why you're 6 7 here. 8 Additionally, we will be keeping the record 9 open for two weeks for anyone that wishes to submit 10 any type of documentation that they want us to 11 consider. So today is the 21st. I tell you what. 12 We'll keep it open until Friday the 6th. 13 Well, how about this? I can give you guys the weekend too. Let's keep it open till October 9th, 14 15 Monday, October 9th. So that gives you a little 16 bit more than two weeks. Just give us anything you 17 can. Okay. At this point I will turn it over to 18 19 public comments. So if anybody would like to speak, let's just raise our hands and I'll try 20 21 to -- I'll just start with the first ones I see. 2.2 I'm sorry. If you can, do you mind just 23 standing up, so the court reporter and everybody 24 else can hear you. 25 Sure. My name is Mike Hirsch. MR. HIRSCH: Ι

Page 5 1 work in product management for IGT. Thank you for 2. allowing us to be here. I just wanted to mention that we have a number 3 of our cashless wagering solutions deployed in, you 4 know, several states, as well as internationally. 5 I just wanted to give a brief overview of how it 6 7 worked. We will be at G2E. And if you're out 8 there, I encourage you to visit our booth, and we 9 can give you a demonstration of how the cashless 10 wagering system works. 11 As you mentioned, there has been a lot of 12 interest since the pandemic in deploying these solutions. And we've had a number of states, you 13 know, reach out, and other properties in states 14 that already authorized it deployed it. 15 But our solution is centered on people that 16 you know. So loyalty type, the player would have a 17 18 loyalty account. And when a player has a loyalty 19 account and wants to enroll in cashless, you know, 20 what the casino needs to do is verify that player, 21 know your customer. 2.2 KYC is what it's referred to in the industry. 23 That means just verifying that that player is who they say they are; reviewing their driver's 24 25 license, their Social Security number, a number of

- 1 things like that to ensure, you know, to prevent
- 2 fraud.
- 3 Once the player has done this, the casino will
- 4 enable the player's cashless wagering account.
- 5 That's an account in our system that is within our
- 6 EZ Pay system, which is the ticketing system. They
- 7 have a wagering account there. And then the player
- 8 would now want to fund that account.
- 9 Now, of course, they can fund the account
- 10 using cash. But one of the, you know, purposes of
- 11 cashless is to allow the player not to have to
- 12 visit the casino with a bunch of cash for security
- 13 reasons. So they can fund it, use external funding
- 14 to fund that wagering account.
- And at IGT, we have something called IGT Pay,
- 16 which is a gateway to payment service providers.
- 17 And then based on regulation and preference by the
- 18 operator, they can allow a number of different
- 19 external funding methods to fund that wagering
- 20 account.
- It could be just a bank account. It could be
- 22 a debit card. It could be some e-wallet like
- 23 PayPal or Venmo. But once the player has funded
- 24 their account -- and they, you know, have to go
- 25 through the same type of fraud prevention when they

- 1 enroll these accounts.
- 2 But once that's all done, they fund their
- 3 account, that money goes to the cashless wagering
- 4 account. The player would go to the machine. They
- 5 have to either physically card in using their
- 6 player's card or if they've -- we publish a
- 7 software development kit, an SDK, that allows the
- 8 operator to incorporate a number of cashless
- 9 features into their mobile application.
- 10 So if they've done that, they can also card
- into the game using their phone, because the
- 12 loyalty card is stored in the phone. Once they've
- 13 carded into the machine, there's a pin or one-time
- 14 pass code that has to be input to keep it secure.
- 15 They would then transfer the funds from the
- 16 cashless wagering account to the machine. That
- 17 money transfers in using the WAT in meters, their
- 18 wagering account transfer in meter. Those meters
- 19 are part of the SAS protocol, we think, since the
- 20 mid-2000s.
- Once that money is on the machine, they would
- 22 play normally like any other type of, like if
- 23 they'd use any other funding method. Once they
- 24 cash out, they have money left over, that money
- 25 would then be transferred back to their wagering

- 1 account.
- 2 There's other options and it's configurable.
- 3 But the general flow is the money would go back to
- 4 their wagering account and would be available, you
- 5 know, if they wanted to play at a different
- 6 machine, et cetera.
- 7 One thing I neglected to mention, when the
- 8 player signs up, they also have the option of
- 9 setting daily deposit limits. So they can limit
- 10 how much money, if they want to prevent how much
- 11 money they can put into their wagering account on a
- 12 daily basis.
- So that's a general overview. There's a whole
- 14 bunch of reports that we have for cashless wagering
- 15 to allow the auditing of the whole solution. And,
- 16 like I said, a number of states have already
- implemented this and properties, you know, across
- 18 the country.
- 19 I'm here if you have any questions about the
- 20 solution. But I just wanted to let you know that
- 21 it is up and operating, and we'll be at G2E and
- 22 demo this.
- 23 MR. TROMBETTA: Thank you. If you can -- so
- 24 for anybody that offers solutions in the room,
- 25 including IGT, if you can submit any kind of

- 1 documentation or anything that we can read as part
- of this process, it would be helpful.
- 3 And let me back up too before we go forward.
- 4 So where we are is that we are kind of assessing
- 5 the different solutions that are provided with the
- 6 balance of what's being asked from the permit
- 7 holders and operators in this room with the statute
- 8 and what kind of we are able to do.
- 9 So I'm going to turn it over to Ross -- Ross
- 10 Marshman is the General Counsel -- just to provide
- 11 a little more just on where we are in terms of kind
- 12 of language.
- MR. MARSHMAN: Good morning. There are two
- 14 places in Chapter 551 that address an electronic
- 15 payment system. And in both instances, there is
- 16 seemingly a restriction against using a credit card
- 17 or a debit card as part of an electronic payment
- 18 system that is otherwise authorized.
- 19 So to the first speaker's point, you've
- 20 already brought up the idea of multiple external
- 21 funding sources. And just generally speaking, I
- 22 think everyone on the panel is aware of your
- 23 product's ability to be flexible with regulators in
- 24 multiple states. I think other products offer that
- 25 flexibility as well.

Page 10 1 However, we are seeking any feedback anyone in 2. this room has today or, to Mr. Trombetta's point, later, until that October date, regarding what sort 3 of solutions are out there that could work within 4 this framework that is seemingly not allowing 5 credit cards or debit cards; or if you have some 6 7 sort of electronic funds transfer system or if you 8 have some sort of close loop, open loop. 9 There is an ocean of financial terminology. And if there is a way that you can provide any 10 11 information regarding that and tie that to your 12 solution or your proposed option that you would like to explore in your facility, we would 13 appreciate that and review that. 14 Thank you. MR. TROMBETTA: And if I can add to that too. 15 You know, the reality of the situation, from our 16 view, is that the permit holders will go with a 17 18 solution type. You guys will end up having to be licensed by the Gaming Commission. 19 20 But I just want to be clear for all the 21 operators in the room that whatever solution you go 2.2 with, the intent here isn't to like say here's the 23 solution you have to use. It would be here's the framework for which your solution needs to fit. 24 So 25 just so you guys have the flexibility.

- 1 Any other comments?
- 2 MR. CALABRO: Steve Calabro from Hialeah Park.
- 3 So as a permit holder or working for a permit
- 4 holder, the one thing I want to just put on the
- 5 record is that cashless -- I applaud the fact that
- 6 we're having the workshop and we're moving towards
- 7 some potential solution.
- 8 I just want it to be known that currently we
- 9 compete in a market with the Seminole Indians in
- 10 Broward and Dade. They have cashless. And they
- 11 have had it for a number of years. So this is --
- 12 also, I know you mentioned COVID. And that
- 13 certainly is the real deal why people were looking
- 14 into it.
- But for us, it's a competitive thing. You
- 16 know, they have something that we don't have and
- 17 they're 5 miles down the road. So we lose
- 18 customers. So I just want that to be on the record
- 19 that that's why I think we should move forward to a
- 20 solution that is similar.
- 21 So that our customers, our customers that are
- 22 coming to the various pari-mutuel casinos
- 23 experience the same type of experience as if they
- 24 were to go the uku -- I mean, the -- I was going to
- 25 say ukulele or the guitar or whatever that is. So

- 1 if they go there or if they go to the, you know, to
- 2 Seminole Classic, you know, they have a cashless
- 3 experience.
- 4 And I think that we as pari-mutuel -- I'm
- 5 speaking for Hialeah Park, if any pari-mutuel
- 6 disagrees with me. We'd like -- I believe
- 7 everybody would like to have a similar solution.
- 8 That solution, also not just in the State of
- 9 Florida, is really all over the place in the
- 10 country. You know, Penn National is a pretty big
- 11 company, fourth largest, I think, third or fourth
- 12 largest gaming company in the United States. They
- 13 have full-on cashless in probably about 40 or 50 of
- 14 their locations.
- So I just want you to know that it's great
- 16 that we're talking about it now and we're going to
- 17 work towards a solution. I understand what you
- 18 guys were saying about the current laws are a
- 19 little bit tricky with the credit card. But I want
- 20 to talk about that third.
- 21 The second thing is, what I would like to see
- 22 from a State approval is the full gamut of every
- 23 step. The cashless has multiple steps. You know,
- 24 the first step might be, you know, using a kiosk.
- 25 The customers come in and they use a kiosk and they

Page 13 1 get a ticket and they go to the game. That would 2. be really Phase 1. Phase 2 would be going to the slot machine, 3 using an app, and downloading funds from a source. 4 5 And Phase 3, to me, is being able to download the funds to a slot machine and also to send them back 6 7 to your source that you downloaded from. 8 So I'd like to see the approval of all three. 9 When we're thinking about this, we need to think 10 about the whole concept. Because at Hialeah Park, we might do Phase 1 for a year or two; but two 11 12 years from now we might go to Phase 2 and Phase 3. 13 The third thing and the final thing I want to talk about is, when you talk about, as I understood 14 it -- maybe I heard it wrong -- but you can't use 15 credit cards and debit cards as a source. 16 But the 17 pari-mutuels currently have cash advance ability. 18 So in the facility we are using customer's --19 I'm just explaining the reality of what a customer 20 experiences. A customer walks in, doesn't have any 21 cash. Goes up to the cage, goes up to -- in our 2.2 case goes to the poker cage and does a credit card 23 or a debit card transaction to get cash, you know, cash advance. 24 25 So in one instance, we sort of have that now

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Page 14 and we're just trying to make that cashless at the 1 2. slot machine. You know, I know that's not the 3 legal way to describe it. But right now we have it in the building. 4 So we're just trying to move it to the 20, you 5 know, the 2023 version versus the 1990s version, 6 7 you know. 'Cause cash advance really was a thing of the '80s and the '90s, you know. Now we're just 8 trying to bring it to the modern version. 9 10 So if there's anything -- that's basically what I want to tell you, that we do have the 11 ability for our customers to access cash via credit 12 cards and debit cards through cash advance. 13 And I think almost every facility has that. 14 15 MR. TROMBETTA: Mr. Calabro, if I can, which of those three, or maybe it's different, would be 16 17 similar to the one used by the Seminole Tribe that 18 you started with? 19 MR. CALABRO: So right now it would be the, 20 what I believe is the Number 2 Phase. So that 21 would be the phase where the customer could go to the slot machine and be able to transfer funds from 2.2 23 a debit or a credit card.

and it's rumor, so I got to be careful about that.

But also, what I hear -- which is what I hear,

- 1 But they're also looking into being able to
- 2 transfer funds via e-check, which would be from
- 3 your checking account that currently you can do
- 4 through debit card and credit card.
- What you can't do at the Seminoles at this
- 6 point in time, I believe you can't do two-way
- 7 transactions. So you can't send it back to that
- 8 source. I believe that. But you'd have to verify
- 9 me on that check. I'm almost sure it's Phase 2 is
- 10 the simple answer.
- 11 MR. TROMBETTA: Thank you. In the back.
- MR. HARINTON: How you guys doing? My name is
- 13 Adam Harinton. I'm with Everi. First of all, I
- 14 know most of you. Mike, pretty good presentation
- 15 on the Wallet piece.
- The one thing I want to capitalize on Steve's
- 17 point is that there are so many different
- 18 mechanisms to migrate to cashless. I think
- 19 everybody talks about this Grand Wallet and the
- 20 Wallet is the pie in the sky, is the ultimate goal.
- 21 There are very many different versions before
- 22 you get to that ultimate, we'll call it the apex.
- 23 I think there are quite a few offerings that Everi
- 24 offers. And there are offerings that other
- 25 providers offer as well.

Page 16 But there are definitely -- I assimilate it to 1 2 the crawl, walk, run scenario with different 3 products that can offer that type of cashless Because the one thing that, even though 4 scenario. 5 Mike kind of talked down the path of it is, the one thing that you operators can attest to is that the 6 7 cost of cash is increasing every year. Like our cost of cash, I've been with Everi 8 9 almost eight years now, our cost of cash has nearly 10 gone from two to two and a half times what it was 11 when I first started on in 2016. So these are real 12 numbers. This isn't something that is just a nice to have, a really nice feature. 13 The other point I want to make of it too is 14 15 having been a former marketer at one time or 16 another, it was very important for me, and one of 17 the questions I always faced was, how do I get my 18 rated play percentage, how do I get my rated play 19 percentage up. 20 Now, I know Hialeah Park may be a little bit 21 different place from a rated play percentage where I used to work. However, I know that the ultimate 2.2 23 goal of an operator is to know your player. 24 this is an organic way to know your player. 25 Because to Mike's point earlier, you cannot utilize

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Page 17 a Wallet on an unrated player. So you're learning 1 2. behaviors for all of these players. And in reality -- and I think Mike and the 3 other providers in the room, if there are any, 4 5 would attest to this -- that we always, regardless of whether there's funding business or there's 7 legit transaction going on with the Wallet, we can 8 always do the compliance reconciliation and 9 determination that those are real transactions, not 10 fraudulent transactions, quicker than we can with a 11 cash transaction. 12 So I think one of the misconceptions out there about Wallet and this type of technology is that we 13 really don't, we don't know what the player does, 14 it's kind of secretive. It's all tracked, 'cause 15 16 it is a true rated player. 17 So like I say -- and then the last point I'll 18 say is, we will be at Group 1150 at G2E. I've 19 spoken with Lou and quite a few of you before. it's only gaining steam. It's gaining steam in 20 21 Las Vegas, it's gaining steam in Nevada, it's 2.2 gaining steam across the tribal lands too. 23 So look forward to talking to you guys, and 24 thank you for the opportunity.

Thank you. Anyone else?

MR. TROMBETTA:

- 1 Yes, sir.
- 2 MR. LEIBOVITZ: Dana Leibovitz, Gulfstream
- 3 Park. We have cash advance as well. But it has to
- 4 be off the floor. Cash access has to be off the
- 5 floor.
- 6 With what we're talking about, is this ATMs
- 7 being on the floor as well, is that something
- 8 that's included? Because if we can't get cash
- 9 access on the floor, how do we do cashless on the
- 10 floor?
- 11 MR. TROMBETTA: And that's one of the things,
- 12 thank you, that we're trying to figure out. So, in
- 13 particular, 551.021, I believe, 021, sub 6 is --
- 14 no, sorry -- 551.121, sub 6 is really the one that
- 15 we're -- did I do it right or wrong? Okay. Is
- 16 really the one that we are kind of looking at in
- 17 terms of what is and isn't allowed.
- 18 The section has, I think, two or three
- 19 sentences. It starts, this is sort of how money
- 20 goes in, this is how money comes out, these things
- 21 are not allowed. And then the last sentence kind
- 22 of says, this type of system is allowed. We're
- 23 trying to figure out what that means.
- So for any of the lawyers in the room, or if
- 25 you want to pass information on to anybody, that

- 1 would be helpful. Because the question that you
- 2 bring up is sort of, the ATM, we've looked at the
- 3 exact question, is how can this work with the
- 4 restrictions on ATMs.
- 5 You know, what is an ATM, what type of
- 6 transaction is clearly not or clearly not the same
- 7 type of a transaction as an ATM. So that's what
- 8 we're exploring and that's exactly what we're
- 9 trying to figure out. I don't have a great answer
- 10 for it right now.
- MR. HARINTON: I have somewhat of an answer,
- 12 if you want to just --
- MR. TROMBETTA: Sure. And just, if you don't
- 14 mind --
- MR. HARINTON: I'll let him go.
- MR. MORTON: Mine is procedural. If there's
- 17 something substantive, I'd rather them go ahead and
- 18 continue the substantive portion.
- 19 MR. TROMBETTA: And if you just could
- 20 recognize yourself before you comment too.
- 21 MR. HARINTON: Adam Harinton, Everi again.
- So to the point of accessing of cash, in the
- 23 Wallet scenario -- and one of the things that we
- 24 have to be cognizant of as we go through this
- 25 journey and we understand the education of it, if

Page 20 you do a Wallet like transaction -- and I'm going 1 2. to utilize my product, because that's what I know. So if you utilize a Wallet transaction, that 3 transaction that occurs on the floor, those dollars 4 5 or those gaming dollars that have been established 6 through a Wallet could have already been transacted 7 on. So that transaction could have occurred when 8 that person was sitting on their couch or sitting 9 in their car before they even walked in the 10 property. 11 Once that transaction is completed, if that 12 money is within their Wallet or the property Wallet, we'll call it, you're just accessing those 13 You're not -- you don't necessarily have to 14 15 be transacting at the gaming location on the floor. So it is clear as mud, I'll use the acronym, 16 17 because you really don't know when that transaction And it's really difficult -- it just could 18 occurs. 19 be the accessing of those external funds are there. 20 It's like walking in with cash in your pocket or 21 walking in with cash on a technological device that 2.2 you're able to access. 23 So it's the accessing of funds. It doesn't 24 necessarily mean that transaction is, essentially, 25 occurring on the floor. And it's really hard to

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Page 21 1 determine that unless you put other geofence type 2. scenarios in there. 3 MR. TROMBETTA: Okay. Thank you. Could I ask a question on that, 4 MR. DILLMORE: 5 Mr. Harinton? You just touched on that. about to ask. 6 7 Is it possible to put a geofence on that type of a solution where those transactions would occur 8 9 on the gaming floor? 10 MR. HARINTON: I believe it is possible to 11 geofence the technology stack that we offer. Ι 12 can't speak to others. But I believe it is 13 possible to put a geofence that says, hey, I'm outside of this strategic area, we'll call it, that 14 15 transaction cannot be occurring. Remember, generally in Wallet scenarios too --16 17 I'm talking about my -- we're an agnostic provider. 18 So we would have to partner with some sort of slot 19 So it's generally a three party thing. system. But, to my knowledge, there is the ability to put a 20 21 geofence on a location to restrict things within a 2.2 technology stack in general. 23 MR. DILLMORE: Thank you. 24 MR. TROMBETTA: Thank you. Anybody else?

MR. MORTON:

T.J. Morton with the Lockwood Law

- 1 Firm.
- 2 Just on the question of what is allowed in
- 3 terms of electronic payment systems or electronic
- 4 credit systems, the statute is vague. But if you
- 5 go to the legislative history from 2005, there's a
- 6 sentence that says this provision does not preclude
- 7 the use of electronic credit systems, for example,
- 8 player cards, et cetera for making wagers and
- 9 issuing payouts.
- 10 So I think it was contemplated that there's
- 11 going to be, player cards can be used to make
- 12 wagers and receive payouts. That's from 2005.
- 13 Technology has changed a little bit. So maybe not
- 14 a player card, but maybe, you know. But it was
- 15 contemplated when they drafted the statute. And we
- 16 can -- and we'll provide, you know, further written
- 17 comments.
- 18 MR. TROMBETTA: Thank you. I think that would
- 19 be appreciated.
- 20 MR. CALABRO: I just have a question about --
- 21 MR. TROMBETTA: Could you identify yourself?
- MR. CALABRO: Steve Calabro from Hialeah Park.
- 23 So as I listen to this, I would think that it
- 24 would be -- and I don't want to muddy the water.
- 25 But there's very similar -- when you are

- 1 downloading, when a customer is downloading funds
- 2 from their credit card to their property app -- you
- 3 know, it would be like a Hialeah Park app. And in
- 4 that app would be the app that has -- it's
- 5 basically a skim on IGT or Everi, right.
- 6 If you're doing that in your living room in
- 7 Downtown Miami, you're not really -- wouldn't that
- 8 help in getting through the legal aspects of it,
- 9 because it's not really occurring in the casino.
- 10 You're merely downloading it in some other
- 11 location.
- 12 And you're bringing it to the casino, the
- 13 phone, and then you're just transferring it from
- 14 your phone to the slot machine. In other words,
- 15 it's like there's no -- you're not on the casino
- 16 floor.
- 17 You can look at it two different ways, you
- 18 know. Like if I'm doing -- and the thing that I
- 19 want to bring up is that's how mobile sports
- 20 betting is really occurring and is going to occur,
- 21 when it does occur, in the State of Florida.
- 22 You're going to be sitting in your living room
- 23 in Downtown Miami. You're going to download from
- 24 your credit card to the app. And then you're going
- 25 to make -- well, then you're going to make a wager.

- 1 So the same process, the first part of the process
- 2 is downloading from a credit card to your mobile
- 3 device. That has been upheld in a lot of courts so
- 4 far as it relates to sports betting.
- 5 So what I hear is if you can download -- if a
- 6 customer can download a hundred bucks from a credit
- 7 card to my phone to make a sports bet, which they
- 8 will be soon in Florida, why can't they download a
- 9 hundred bucks to an app that is either IGT's or
- 10 Everi's cashless app, bring that phone to the
- 11 casino, and transfer the funds in. You know,
- there's no cash transaction happening on the casino
- 13 floor.
- MR. TROMBETTA: Thank you for that. I mean,
- 15 really, thank you for the comment. It's something
- 16 that we, you know, need to take into account.
- 17 Yes.
- 18 MR. HIRSCH: Mike Hirsch, IGT.
- 19 Looking at Number 6, it starts out with a slot
- 20 machine located. So it's talking about the slot
- 21 machine itself. And I just want to emphasize that,
- 22 you know, when you're funding your cashless
- 23 wagering account, you're not funding the slot
- 24 machine.
- 25 You're funding a wagering account. And then

- 1 the wagering account, you then transfer that money
- 2 to the slot machine, which is cash. You know, once
- 3 the money is in your wagering account, it's cash,
- 4 cash equivalent. So, I mean, I guess I don't see
- 5 the issue.
- 6 Obviously, the lawyers can work it out. But
- 7 it seems to me that what they were trying to say is
- 8 you can't hook up some device to stick a debit card
- 9 into a machine or a credit card into the machine
- 10 and transfer money directly that way. So I just
- 11 wanted to emphasize that.
- 12 MR. TROMBETTA: Thank you. Again,
- 13 procedurally, I'm trying to go for the people that
- 14 have the bring brains over here.
- 15 Did you have a comment, sir?
- 16 MR. SCHLAFFER: Yes. Paul Schlaffer with
- 17 Hialeah Park.
- 18 So we all know that there's a prohibition
- 19 against, you know, the credit cards, debit cards,
- 20 ATMs on the gaming floor. One possible solution
- 21 would be to leave those excluded, you know, and
- 22 then we just do ACH transactions.
- We're all comfortable with doing, you know,
- 24 transactions between our bank accounts, 401(k),
- 25 et cetera, et cetera. So that could be a way

- 1 around that portion of the statute.
- 2 MR. TROMBETTA: Okay. Thank you.
- 3 MR. ZACHEM: Jon Zachem and I'm representing
- 4 PPI. A couple questions. And I want to make sure
- 5 I understood, from the beginning that I understood
- 6 how you guys were going forward.
- 7 You've got a workshop today. You're planning
- 8 on doing proposed language. And then are you
- 9 planning on another workshop, or are you going
- 10 straight to hearing then?
- MR. TROMBETTA: We're not sure yet, frankly.
- 12 We're going to leave it open depending on how this
- 13 that went. You know, I think we can -- we have
- options on this in what we do. So I don't want to
- 15 tie us to one way or the other.
- But the other part of this is that the
- 17 Commissioners are going to review the transcript.
- 18 You know, they're not here. But they're also very
- 19 interested in what we're doing, and they're going
- 20 to also have input on the process. But the goal is
- 21 to move forward as expeditiously as we can on this,
- 22 you know.
- 23 But it might -- realizing that it covers a few
- 24 areas that just take a little bit of time on, you
- 25 know, the Gaming Commission's end that it might

25

Page 27 1 take a little bit. And we're not sure yet if we're 2. going to jump right to the next phase, or if we 3 might have another workshop depending on sort of where it goes. 4 MR. ZACHEM: Okay. Was there -- I know you 5 guys are trying to get educated on some of these 6 7 subject matters. Was there information provided 8 prior to this point that instigated this? 9 This wasn't done by petition. So there had to 10 have been some information conveyed to you. 11 there anything we can look at, so we can see where 12 the Commission is starting off at? 13 MR. TROMBETTA: Nothing -- so, I mean, we've -- the Commission, you know, throughout years 14 15 has received records about cashless and, you know, e-mails and stuff. So I'm not -- I don't want to 16 17 publicly say we don't have records pertaining to cashless. We do. 18 19 MR. ZACHEM: That was not where I was going or 20 talking about. 21 MR. TROMBETTA: But this meeting was initiated 2.2 through interest by the Commission, internal 23 And, you know, there's been comments discussions. made at Commission meetings about the desire to go 24

down this area. And then the Commission was

- 1 responding to that.
- 2 MR. ZACHEM: Okay. And last question. The
- 3 way that -- and Mr. Marshman put it out there
- 4 pretty clearly. I read Subsection 6 as being a
- 5 pretty decent hurdle. I get we're kind of trying
- 6 to make a statute that was created prior to
- 7 technological advances being in place work for
- 8 this.
- 9 Are you foreseeing comments being two-pronged,
- one to address some of the legal elements on how we
- 11 might end up dealing with that hurdle, and the
- other one being how do we end up addressing
- 13 functionally the permit holders are going to put it
- in play or what they're looking at? Is that what
- 15 your -- is that what the Commission wants?
- MR. TROMBETTA: Yes, we're looking for both.
- 17 We're looking from the -- let me start on the
- 18 second one. So from the functionality and from the
- 19 actual end user experience that you guys are trying
- 20 to provide, we're trying to figure out how that
- 21 looks and how it works.
- Because, you know, honestly, it's an area that
- 23 we're just not that familiar with. So we're trying
- 24 to learn about it. You know, I think -- I will be
- 25 at G2E. I plan to reach out to everybody that

- 1 wants to offer any type of help on this issue
- 2 about, you know, how this works. I think we'll
- 3 consider that.
- We're also -- you know, it's going to help us
- 5 get an idea of what you guys are trying to go. But
- 6 we are also, you know, looking at the legal limits
- 7 on what we can and can't do.
- 8 You know, we don't want to -- the Commission
- 9 doesn't want to be in a position where we, you
- 10 know, offer up, hey, you guys can do all this stuff
- if the statute is more restrictive than what you're
- 12 trying to get to. So we're trying to get -- we're
- 13 trying to kind of put those two things together.
- 14 And we need both ends really to draft a rule.
- 15 MR. ZACHEM: That was it. Thank you.
- MR. TROMBETTA: And to that end, we are
- 17 interested in submissions about either of them. If
- 18 there's something that you're trying to get to, you
- 19 know, this is the vision, this is what we'd like to
- 20 be able to offer at our facility. But we are also
- 21 interested in thoughts on how we overcome the
- 22 obstacle in the statute.
- The other one is also in the definition of
- 24 slot machine in 551. It just also talks about the
- 25 use of credit and debit, I believe, in the

- 1 language. So we're trying to figure out how to
- 2 make it all work. But I think there is a desire
- 3 and intent from the Commissioners, from myself to
- 4 be responsive to the industry in this area, if we
- 5 can.
- 6 MR. MARSHMAN: If I may, just as a break, if
- 7 any person provides a comment, just know that
- 8 that's going to be a public record and publicly
- 9 available to anyone who typically asks for it;
- 10 unless you take a certain step to transmit
- 11 information to us and mark it as trade secret or
- 12 otherwise confidential or exempt from Florida's
- 13 public record laws.
- Just expect everything you send us, unless you
- 15 take an affirmative step or communicate with us
- 16 prior to it to ensure that you're complying with
- 17 Florida law to mark whatever you're sending us as
- 18 confidential, it's going to be out there. So
- 19 please keep that in mind.
- 20 MR. CALABRO: Steve Calabro, Hialeah Park.
- I just want to piggyback on Paul Schlaffer's
- 22 suggestion of using what I would call -- he said
- 23 ACH. I call it e-check, right. So that would save
- 24 you using e-check. You don't have to worry about
- 25 credit card or debit card issues, right. You're

- 1 just going e-check.
- 2 I also believe that you could also say --
- 3 okay. This is just a bizarre sort of a
- 4 brainstorming idea. Instead of credit card and
- 5 debit card, since there's a little bit of a gray
- 6 area of the law or a tough area of the law, it's
- 7 not just e-check, but maybe other cash apps like
- 8 PayPal or Venmo or Cash App. So you're not using a
- 9 credit card. You're using the app to transfer the
- 10 funds. That's point one.
- 11 Point two, and I just have to ask this
- 12 question. This is a crazy question. The law says
- 13 you can't use credit card and debit card. Could
- 14 the Florida Gaming Control Commission petition to
- 15 the lawmakers -- and maybe you don't want to do
- 16 this, 'cause it would take too long and it would be
- 17 like too difficult to occur -- to change the law?
- 18 Like the law was written in 2005. Technology
- 19 has changed significantly, particularly as it
- 20 relates to this topic. Can we just amend the law
- 21 so to allow for cashless? Now, there might be
- 22 lawyers and people from Tallahassee saying, Steve,
- 23 you're nuts, that's going to take 10 years to get
- 24 something done.
- 25 But that's another -- I just want to make it

- 1 out there, it seems to me, it seems logical. But
- 2 then when you think about it in reality, it might
- 3 get muddied in the politician world and the
- 4 legislative world and, you know, not be possible.
- 5 But it's another possibility.
- 6 MR. TROMBETTA: And I don't have an answer to
- 7 that question.
- 8 MR. CALABRO: Because you're not supposed to.
- 9 MR. TROMBETTA: Absolutely.
- 10 MR. LEIBOVITZ: Dana Leibovitz, Gulfstream
- 11 Park. To piggyback on Steve, I mean, everything
- 12 we're talking about is not exactly customer
- 13 friendly right now; because of exactly what we
- 14 said, because of the way the law is stated. And it
- 15 definitely puts us at a disadvantage to, as he
- 16 said, the ukulele up the road.
- 17 Yeah, there's lots of things, like Adam said.
- 18 that we can sit on the couch and download. Our
- 19 customers are on the property. That's where they
- 20 want the money. We can do all this. But I'm not
- 21 sure this actually advances us to where we need to
- 22 be to compete.
- MR. TROMBETTA: Just, if you can, give us an
- 24 idea of where you envision your need to be. Again,
- 25 going back, if we can -- we're trying to figure out

1 what the goal is and then try to see if we can, you 2. know, what make this work. 3 Yes. Adam Harinton again. MR. HARINTON: One thing I would like to call out to the 6 Commission and to the other parties here is, I 7 don't know how many of you have been to a sporting 8 event or another entertainment venue; say, for 9 instance, a hockey game, a baseball game, I was in 10 Austin, Texas two weeks ago at a soccer game, you 11 go to a concert. 12 These venues are now cashless. There is no 13 cash at these venues anymore, these entertainment And I think it's efficiency. 14 venues. So to Dana's 15 point, I think it's an efficiency piece to get their customers through the line, through the 16 17 breaks, to get them processed as quick as possible. 18 And then secondarily, I'm going to go back to 19 my prior point. Cash handling for these big places that, to give out these, to have a DNI window, an 20 21 arcade in a casino environment, or to have a window 2.2 where you have all these servers or all these front 23 line personnel that are working food and beverage or retail, it takes a lot more resources for a 24 25 cashless enterprise than for a non-cashless

- 1 enterprise.
- 2 Do I ever think that the casino industry or a
- 3 certain property is going to be a hundred percent
- 4 cashless? Probably not. But the reality of it is
- 5 is when you see the efficiencies that are created
- 6 from a point of sale transaction or a credit
- 7 transaction when it's the credential -- and then
- 8 it's also a security standpoint too.
- 9 I've seen issues where you go to a facility
- 10 and you go to a -- and that person that's
- 11 transacting with you or making your beverage or
- 12 selling you a shirt, they're never touching your
- 13 card.
- 14 So your card is never leaving your sight.
- 15 You're touching your card, it stays in your hand,
- 16 it goes back in your wallet. You get the service
- 17 that you're paying for and you move forward, and
- 18 your transaction is that much quicker.
- 19 So my point to the Commission, I think it's
- 20 also a viable solution and a proposal to go look at
- 21 other entertainment sources that are out there;
- 22 football, baseball, concerts, so on and so forth.
- 23 Very many of these, especially in these higher
- 24 concentration population areas, are going cashless.
- 25 Thank you.

Page 35 1 Thank you. Last -- well, not MR. TROMBETTA: 2. It might be last. Anybody have any 3 comments? MR. DILLMORE: 4 Can I ask you a question, a 5 follow-up, please. You had mentioned, especially Hialeah Park folks, about an e-check. I'm familiar 6 7 with the other transactions we talked about. That's a little bit new to me. 8 9 But how does that transaction work, do you 10 know or is that something you can supply later in 11 detail? 12 MR. SCHLAFFER: Basically, you would put in your routing and account number for your checking 13 14 account, so then you can transfer funds from one 15 account to another. So in concept, this would be transferring 16 17 funds from a checking account to a gaming account that would be able to be used in one of these 18 19 phases that we discussed, whether it's at the 20 kiosk, at the machine, et cetera. 21 MR. CALABRO: And, Joe, to add to that, so I 2.2 pay a lot of my utilities through an e-check. 23 That's what I do. I do exactly what Paul just I'm sorry. I'm Steve Calabro from Hialeah 24 said. 25 Park. You kind of figured that out.

Page 36 And so you're just using an e-check. 1 And just 2. during the -- from a standpoint of what we're 3 talking about here, you would during the registration process. So when the customer is 4 5 downloading the app, they would register the routing number and the account number that would be 6 7 the account being used to transfer funds. So it would be a one-time setup in the 8 9 registration, and that would include the routing 10 and account number. And then when the customer would go to the casino, he or she would have the 11 12 cell device and transfer the funds from that app to the machine. 13 14 MR. DILLMORE: Okay. Thank you. 15 MR. TROMBETTA: Anybody else, anybody? 16 Ouestion. 17 In a scenario like that -- and MR. HARINTON: I'll let Michael buy in, if he can -- in a scenario 18 19 like that, that player would have to be 20 preregistered in the check cashing program. 21 So that player -- Steve Calabro, utilizing 2.2 that example, would be preregistered in the check 23 cashing program. He would be a known player. then since he's registered in that check cashing 24 25 program, he already has an established line per se,

1 a check cashing line. And then that e-check just, 2. essentially, turns into the same check cashing line 3 that he can access through his mobile platform. 4 Okay. Thank you. MR. TROMBETTA: Thank you. 5 MR. CALABRO: I have one more thing that I 6 7 want to add. Steve Calabro. I think what Adam said earlier, the regulators 8 This is all -- as a 9 really need to take heed on. 10 regulator, as investigators that work for the FGCC, 11 I would think you would embrace this at the highest 12 level, because it's all tracked. 13 It's not -- you know, it's not like there's, somebody's got cash in their back pocket and they 14 took it out of their, you know, out of their attic 15 or something like that. This is all traceable 16 transactions. You know, it actually cleans up the 17 18 whole process at a high degree. 19 And Adam mentioned that about 20 minutes ago. 20 And I think that's something that could be a 21 selling point in how you, if you have to sell this to the Commission. You know, it is -- it makes 2.2 23 sure that every transaction that occurs in this format, in this cashless environment is traceable; 24 25 so that if there's any kind of investigation that

- 1 needs to occur, it's quite simple.
- 2 You know, when you're investigating -- ask any
- 3 of the FGCC investigators. You're investigating
- 4 cash transactions. Real tough. It's real tough,
- 5 because you don't know where that cash is coming
- 6 from, you have to figure out that.
- 7 This is all on report. You push a button, you
- 8 get a report, you know exactly what occurred with
- 9 that individual. So it actually helps from a
- 10 regulatory standpoint, from a tracking standpoint.
- 11 MR. TROMBETTA: One of the questions that
- 12 comes up is anti-money laundering stuff too. So
- 13 how does this -- from what I understand, it varies
- 14 based on the provider and the arrangement the
- 15 provider has with the operator.
- But who's responsible for anti-money
- 17 laundering, you know, monitoring and notification?
- 18 MR. CALABRO: We are as providers. And he can
- 19 explain it. I mean, Adam can explain it.
- 20 MR. HARINTON: So, in my opinion -- Adam
- 21 Harinton.
- In my opinion, it's still -- the onus doesn't
- 23 change from a compliance perspective regarding the
- 24 transaction. So the transaction and the onus on
- 25 the compliance portion of that transaction would

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September 21, 2023 Page 39 1 still fall on the regulator. I am just -- Everi 2 would just act as the processor of that 3 transaction. It's not on the regulator, on the 4 property. Excuse me. The property, yeah. 5 MR. CALABRO: MR. HARINTON: So the onus doesn't change. 6 7 What it enables you to do, it enables the 8 property's compliance process to shrink. Because the player is rated, you know the source of funds, 9 10 and you know where the money is coming from. So it 11 condenses it all. 12 And then on top of it, speaking for our platform specifically, we provide compliance tools, 13 alerts, transaction history up to 20 transactions 14 15 long where you can recognize what the behavior of that individual was. And it is all relayed via our 16 17 reporting portfolio for the properties that we're 18 in. 19 So the compliance piece is just bundled altogether; 'cause rated player, source of funds, 20 21 and then you know what their transaction history is 2.2 for a gaming day or a range of gaming days. 23 MR. TROMBETTA: Thank you.

I have a follow-up question.

Thank you.

MR. HARINTON:

MR. DILLMORE:

Page 40 1 Any of the providers or anybody can answer, if they 2. want to. 3 Is there -- for an independent testing lab, 4 are these systems required to go through some type of certification prior to implementation, and have 5 your systems been certified, you know, the 6 7 jurisdictions? 8 MR. HIRSCH: Mike Hirsch, IGT. 9 Our cashless wagering solution has gone 10 through GLI, Gaming Laboratories, International, 11 third-party testing lab. So it's been tested. think -- I don't remember what the GLI numbered it. 12 MR. SARNBLAD: Anthony Sarnblad, IGT. 13 I mean, for other jurisdictions, if they're 14 tested through GLI, then GLI is GLI 16. 15 got separate standards for cashless systems that 16 17 they would test it, approve it, or certify it for 18 other jurisdictions, yes. 19 That's pretty identical to what MR. HARINTON: 20 the IGT gentleman said. Yeah, it goes through GLI. 21 Depending on certain jurisdiction, it might go 2.2 through a different tribal or approval process on 23 that end. But, yes, it generally does go through 24 GLI and we can accommodate. 25 One thing I do want to call out, 'cause

- 1 there's a overarching name about Wallet that's
- 2 called out. And Wallet can be IGT, Everi, provider
- 3 one, provider two, provider three.
- 4 The piece that I want to convey is that this
- 5 foundational product that we have, which is called
- 6 Cash Club Wallet is just a mobile extension of what
- 7 occurs in the cages at Hialeah Park, at Gulfstream
- 8 today, at Dania today. So it's just an extension.
- 9 So that is a tried and true foundational product,
- 10 and then the Wallet just becomes a mobile extension
- 11 of that product.
- 12 So, yes, to answer your original question, it
- does go through the GLI certifications and all the
- 14 regulatory body certifications across the United
- 15 States.
- MR. SCHLAFFER: And just to add to that,
- 17 anytime we're getting into transferring cash from a
- 18 bank to another entity; now we're also going to be
- 19 involving FDIC regulations, you know, and other
- 20 federal regulations, which I'm sure will be covered
- 21 within the GLI. But it's something we should be
- 22 aware of that exists.
- MR. TROMBETTA: Thank you. Anything else?
- 24 Anything else from the panel here?
- MR. DILLMORE: How long does it typically take

Page 42 to -- if we get to some point where something is 1 2. authorized, or it could be another jurisdiction, if someone, if a permit holder decides to go a certain 3 route, how long does it take to implement the 4 5 system? So, in other words, if they go with a 6 7 particular provider, to get all their internal controls amended, to do any training as necessary, 8 what kind of a window is that? 9 Just ballpark it. 10 MR. HIRSCH: Mike Hirsch, IGT. 11 I mean, in reality, it's probably going to take about six months for an operator to get 12 everything going, honestly. 13 With external funding, there's a number of, 14 15 you know, contracts that have to be signed with each payment service provider. Those contract 16 17 negotiations typically take about 16 weeks. 18 then depending on what products they would need. 19 They may already have heard of a product that 20 they just have to enable or they may, there are 21 some new products they'd probably have to install to support it. So that would have to be arranged 2.2 23 and deployed, installed, tested, that type of So I would say if you say go, you know, six 24 25 months from now they could be live.

Page 43 1 I just want to add to Mike's MR. CALABRO: 2. comments. Steve Calabro from Hialeah Park. So it's six months to actually install, let's 3 say, Phase 2. If we were to install at Hialeah 4 5 Park something similar to what is at the Seminole properties currently, it would be six months. 6 7 there's another year, maybe even longer, of training the customer and, you know, marketing it 8 9 to the customer. 10 It takes -- you know, after you install on day 11 one, you know, three months later you got maybe, 12 you know, single digit usage. A year and a half later, you probably have somewhere north of 13 14 20 percent usage or even better. So think about 15 what we just described. A six-month installation 16 process and a one-year or more sort of a teaching 17 process to the customer, to the actual customer. 18 So what we're talking about right now, if you 19 were to tell me, you know, next month say, okay, go 20 ahead and do it, you know, it's a year and a half 21 away in normal usage as to what is in the 2.2 competitive market right now, what we compete with 23 right now. If we started next month, it's a year and a half before we'll be close to what the 24 25 competitors have.

25

Page 44 1 Thank you. MR. TROMBETTA: 2. MR. HARINTON: And the only thing I'll say on that is I believe it's also, to both gentlemen's 3 points, I believe it's property specific product 4 5 contingent. Like I said, there are entry level 6 cashless opportunities that we can provide today 7 that I could probably implement within 30 to 60 days. 8 9 A full Wallet go live with registration, with training, with training your patrons, training your 10 personnel, with other elements of it, it's a little 11 12 bit longer pulling the tent. But initial stuff can 13 be short-term. So product contingent, property specific. 14 15 MR. TROMBETTA: Thank you. 16 I reasonably expect that when MR. MARSHMAN: 17 the Commissioners read this transport and start 18 thinking through this process more, they will be 19 concerned about protections of customer's or patron's data that's being input into an electronic 20 21 payment system; whether it's in the future some 2.2 full-bore system that uses credit and debit or what 23 might be implemented in the meantime. Any sort of accounting for that, if there's a 24

white paper you can point to us as what you think

- 1 is the gold standard or what your corporation can
- 2 offer or what the pari-mutuels would expect to
- 3 protect their own customer's data, the
- 4 Commissioners are going to want to see that, staff
- 5 is going to want to see that.
- 6 MR. TROMBETTA: Yes, sir.
- 7 MR. SCHLAFFER: Paul Schlaffer from Hialeah
- 8 Park.
- 9 So to follow up on Ross's comment, we would
- 10 have to fall under the PCI regulations again since
- 11 we're dealing with a financial transfer. So those
- 12 PCI regulations would encompass, I think, much of
- 13 what you're talking about in terms of encryption,
- 14 storing of customer data, et cetera.
- In addition, the State of Florida, they also
- 16 have specific data breach statutes that requires us
- 17 to protect certain information. So that's going to
- 18 fall within that scope. I can send you more
- 19 information on that.
- 20 MR. TROMBETTA: Please do.
- 21 MR. HARINTON: So on behalf of Everi, I can
- 22 tell you that I can provide a white paper to the
- 23 Commission. I can also tell you that as of this
- 24 year we are P2PE certified at cash flow, we are
- 25 SOC2 compliant, and we are fully PCI tested.

Page 46 So with that being said, I will provide the 1 2. documentation. I'll just do a group or a 3 distribution list of the white paper that I can provide. 4 MR. TROMBETTA: And I didn't mention at the 5 beginning of this workshop. If you do so -- as I 6 7 did mention, we keep the record open until October 9th. 8 9 And if you do have submissions, you can submit 10 them to us by mail. It's 4070 Esplanade Way, Suite 11 250 in Tallahassee, Florida. The other thing is that we'll have an e-mail address that you can send 12 It's probably easier and for us it's easier 13 it to. too. It's clerk@flgaming.gov. Clerk@flgaming.gov. 14 If you do -- anything like that, if you can 15 submit it to that e-mail address before October 16 17 9th, it would be appreciated. And we can get it in the record and be considered for moving forward. 18 19 Yes. 20 MR. HARINTON: When you specifically say a 21 white paper, are you looking for like topology and how, the network diagram of how the documentation 2.2 23 Is it pretty much you're looking for is encrypted? the network security components that are out there? 24 25 I think the general concern MR. TROMBETTA:

- 1 is, especially based on, you know, the news out of
- 2 Vegas the last three weeks, is if there's
- 3 additional user data collected, how is it
- 4 protected. So whatever you can really give on that
- 5 would be helpful.
- 6 MR. HARINTON: Thank you.
- 7 MR. TROMBETTA: Mr. Morton.
- 8 MR. MORTON: October 9th is Columbus Day. Is
- 9 that a State holiday?
- 10 MR. TROMBETTA: Oh, it is. Thank you, sir.
- 11 October 10th. How does October 10th sound?
- MR. HARINTON: Just one thing. I don't want
- 13 to try to change the date or anything. That is
- 14 also corresponding with the week of G2E as well.
- 15 MR. TROMBETTA: I'm going to keep it to
- 16 October 10th. And if you're fortunate enough to be
- 17 going out to G2E, submit it early.
- 18 Anything else before we close here?
- 19 Okay. Well, thank you again. Again, it's now
- 20 about -- it's 9:53 a.m. So we did pretty good on
- 21 time.
- 22 Please, we encourage any submissions to any of
- 23 the questions, any of the things presented to us.
- 24 You know, this is the first step in a process that
- 25 we hope will go well; and again, we can be as

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Page 48
          responsive to your needs as possible here. So
 1
          thank you all.
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                (Thereupon, the proceedings concluded at
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     9:54 a.m.)
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REPORTER CERTIFICATE

STATE OF FLORIDA
COUNTY OF BROWARD

I, THOMAS N. SEVIER, Registered Professional Reporter, Florida Professional Reporter, certify that I was authorized to and did stenographically report the foregoing proceedings and that the transcript is a true and complete record of my stenographic notes.

Dated this 5th day of October, 2023.

THOMAS N. SEVIER, RPR, FPR-C

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